

# THE TRAUMA-INFORMED SCHOOLS INITIATIVE



Pursuant to Section 161.1050, RSMo, DESE established the “Trauma-Informed Schools Initiative” which includes providing information and training to school districts regarding the trauma-informed approach, how schools can become trauma-informed schools, and developed a website about the trauma-informed schools initiative that includes information for schools and parents.

DESE would like to thank everyone who contributed to this important work.

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## The Missouri Model: A Developmental Framework for Trauma-Informed Approaches

The implementation of a trauma-informed approach is an ongoing organizational change process. Most people in the field emphasize that a “trauma-informed approach” is not a program model **that can be implemented and then simply monitored by a fidelity checklist. Rather, it is a profound paradigm shift in** knowledge, perspective, attitudes and skills that continues to deepen and unfold over time. Some leaders in the field are beginning to talk about a “continuum” of implementation, where organizations move through stages. The continuum begins with becoming trauma aware and moves to trauma sensitive to responsive to being fully trauma informed.

**Purpose:** To ensure that agencies do no harm; to assess the implementation of basic principle of trauma-informed approaches into various organizational settings; to develop a common language and framework for discussion; to help increase the effectiveness of services, wherever and whatever they are, by increasing awareness of trauma.

**Application:** To a very wide range of settings, including but not limited to behavioral health services

### **Use:**

- Not for formal evaluation or certification, but for informational purposes
- To help anyone who is interested (clients, advocates, other agencies, etc.) determine whether a particular agency or setting is meeting some basic criteria for integration of trauma principles
- To help agencies or settings identify where they are on the continuum and where they want to be. Organizations can choose the appropriate place on the continuum based on their needs and setting.

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This document was developed by a group of organizations in the state of Missouri who have been active champions in addressing the impact of trauma and working towards becoming trauma informed organizations. They represent a variety of organizations that serve children, youth, families and/or adults in a variety of settings including healthcare, inpatient psychiatric, substance abuse, and community based mental health services. Anyone is free to use this document but would appreciate notification of such to [rachel.jones@dmh.mo.gov](mailto:rachel.jones@dmh.mo.gov). Recommended citation:  
*Missouri Model: A Developmental Framework for Trauma Informed Approaches, MO Dept. of Mental Health and Partners (2014).*



Trauma Aware

| Definition                                                                                                                                                                                                             | Processes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Indicators                                                                                                                                                                                                                                                                                                             | Resources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <p><b>Key Task: Awareness and attitudes</b></p> <p><b>Trauma aware</b> organizations have become aware of how prevalent trauma is and have begun to consider that it might impact their clientele and their staff.</p> | <p>Leadership understands that knowledge about trauma could potentially enhance their ability to fulfill their mission and begins to seek out additional information on the prevalence of trauma for the population served.</p> <p>Awareness training is offered (including definitions, causes, prevalence, impact, values and terminology of trauma-informed care.)</p> <p>People are made aware of how and where to find additional information, and are supported in further learning.</p> <p>The organization explores what this new information might mean for them and what next steps may need to be taken.</p> | <p>Most staff:</p> <ol style="list-style-type: none"><li>1) know what the term trauma refers to; and</li><li>2) are aware that knowledge about the impact of trauma can change the way they see (and interact with) others.</li></ol> <p>The impact of trauma is referenced in informal conversations among staff.</p> | <p><b>Websites:</b></p> <p>National Child Traumatic Stress Network (NCTSN) <a href="http://www.nctsn.org/">http://www.nctsn.org/</a></p> <p>National Center on Domestic Violence, Trauma and Mental Health (trauma-aware) <a href="http://www.nationalcenterdvtraumamh.org/">http://www.nationalcenterdvtraumamh.org/</a>The Anna Institute<a href="http://www.theannainstitute.org/">http://www.theannainstitute.org/</a></p> <p>National Center for PTSD, U.S Department of Veterans Affairs <a href="http://www.ptsd.va.gov/">http://www.ptsd.va.gov/</a></p> <p>Resource Center on Violence Towards Women <a href="http://www.vawnet.org/news/2013/04/trauma-informed/">http://www.vawnet.org/news/2013/04/trauma-informed/</a></p> <p>ACE Study <a href="http://www.cdc.gov/violenceprevention/acestudy/">www.cdc.gov/violenceprevention/acestudy/</a><br/><a href="http://acestudy.org/home">http://acestudy.org/home</a><br/><a href="http://acestoohigh.com/resources/">http://acestoohigh.com/resources/</a><br/><a href="http://www.acesconnection.com/">http://www.acesconnection.com/</a></p> <p><b>Documents:</b></p> <p>SAMHSA’s TIP 57: Trauma Informed Care in Behavioral Health Services– Chapter 2 Trauma Awareness. <a href="http://store.samhsa.gov/shin/content//SMA14-4816/SMA14-4816.pdf">http://store.samhsa.gov/shin/content//SMA14-4816/SMA14-4816.pdf</a></p> <p>SAMHSA concept paper (trauma-aware) <a href="http://store.samhsa.gov/shin/content//SMA14-4884/SMA14-4884.pdf">http://store.samhsa.gov/shin/content//SMA14-4884/SMA14-4884.pdf</a></p> <p>Anonymous. Dear Doctor. The Permanente Journal, 6(1), Winter 2002</p> <p>Paul Tough. The Poverty Clinic. The New Yorker, March 21, 2011.</p> <p><b>Training:</b> DMH training on Trauma Awareness</p> |

## Trauma Sensitive

| Definition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Processes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Indicators                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Resources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <p><b>Key Task: Knowledge, application, and skill development</b></p> <p><b>Trauma sensitive</b> organizations have begun to:</p> <ol style="list-style-type: none"> <li>1) explore the principles of trauma-informed care (safety, choice, collaboration, trustworthiness, and empowerment) within their environment and daily work;</li> <li>2) build consensus around the principles;</li> <li>3) consider the implications of adopting the principles within the organization; and</li> <li>4) prepare for change.</li> </ol> | <p>Values of a trauma-informed approach are processed with staff.</p> <p>Through a self-assessment process, the organization identifies existing strengths, resources and barriers to change as well as practices that are consistent or inconsistent with trauma informed care.</p> <p>Leadership prepares the organization for change and leads a process of reflection to determine readiness for change.</p> <p>The organization begins to identify internal trauma champions and finds ways to hire people who reflect in their attitudes and behavior alignment with the trauma informed principles.</p> <p>The organization examines its commitment to consumer involvement and what next steps could be taken.</p> <p>The organization begins to review tools and processes for universal screening of trauma</p> | <p>The organization values and prioritizes the trauma lens; a shift in perspective happens.</p> <p>Trauma is identified in the mission statement or other policy documents.</p> <p>Trauma training for all staff is institutionalized, including within new staff orientation.</p> <p>Basic information on trauma is available and visible to both clients and staff, through posters, flyers, handouts, etc.</p> <p>Direct care workers begin to seek out opportunities to learn new trauma skills.</p> <p>Management recognizes and responds to compassion fatigue/vicarious trauma in staff.</p> | <p><b>Websites:</b></p> <p>NCTSN <a href="http://www.nctsn.org/">http://www.nctsn.org/</a></p> <p>National Center on Trauma Informed Care (NCTIC) <a href="http://www.nasmhpd.org/TA/nctic.aspx">www.nasmhpd.org/TA/nctic.aspx</a></p> <p>Child Trauma Academy <a href="http://childtrauma.org/">http://childtrauma.org/</a></p> <p>International Society for Traumatic Stress Studies</p> <p><b>Toolkits and Videos:</b></p> <p>Healing Neen (DVD) <a href="http://healingneen.com/">http://healingneen.com/</a></p> <p>Fallot and Harris Organization Self Assessment Tool <a href="http://www.theannainstitute.org/TIPSASCORESHEET.pdf">http://www.theannainstitute.org/TIPSASCORESHEET.pdf</a></p> <p>Risking Connection organizational assessment <a href="http://www.traumainformedresponse.com/uploads/Sec_03-TReSIA-Assessment.pdf">http://www.traumainformedresponse.com/uploads/Sec_03-TReSIA-Assessment.pdf</a></p> <p>Institute for Health and Recovery <a href="http://healthrecovery.org/images/products/30_inside.pdf">http://healthrecovery.org/images/products/30_inside.pdf</a></p> <p><b>Documents:</b></p> <p>SAMHSA's TIP 57: Trauma Informed Care in Behavioral Health Services, 2014. Appendix F—Organizational Assessment for Trauma Informed Care Handbook on Sensitive Practice for Healthcare Practitioners</p> <p>Ann Jennings and Ruth Ralph. In Their Own Words, 2007. <a href="http://www.theannainstitute.org/ITOW.pdf">www.theannainstitute.org/ITOW.pdf</a></p> <p>A Long Journey Home: A Guide for Creating Trauma-Informed Services for Mothers and Children Experiencing Homelessness <a href="http://www.familyhomelessness.org/media/89.pdf">http://www.familyhomelessness.org/media/89.pdf</a></p> |

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|  | The organization begins to identify potential resources for trauma specific treatment. |  | Trauma-sensitive schools<br><a href="http://traumasensitiveschools.org">http://traumasensitiveschools.org</a> |
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Trauma Responsive

| Definition                                                                                                                                                                                                                                                                                      | Processes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Indicators                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Resources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| <p><b>Key Task: Change and integration</b></p> <p><b>Trauma responsive</b> organizations have begun to change their organizational culture to highlight the role of trauma. At all levels of the organization, staff begin re-thinking the routines and infrastructure of the organization.</p> | <p>Planning and taking action.</p> <p>Begin integration of principles into staff behaviors and practices.</p> <p>Begin integration of principles into staff supports:</p> <ul style="list-style-type: none"> <li>Addressing staff trauma</li> <li>Self-care</li> <li>Supervision models</li> <li>Staff development</li> <li>Staff performance evaluations.</li> </ul> <p>Begin integration of principles into organizational structures:</p> <ul style="list-style-type: none"> <li>Environmental review</li> <li>Record-keeping revised</li> </ul> | <p>Staff apply new knowledge about trauma to their specific work.</p> <p>Language is introduced throughout the organization that supports safety, choice, collaboration, trustworthiness and empowerment.</p> <p>The organization has policies that support addressing staff’s initial and secondary trauma.</p> <p>All clients are screened for trauma and/or a “universal precautions” approach is used.</p> <p>People with lived experience are engaged to play meaningful roles throughout the agency. (employees, board members, volunteers etc)</p> | <p><b>Website:</b></p> <p>National Child Traumatic Stress Network (NCTSN) <a href="http://www.nctsn.org/">http://www.nctsn.org/</a></p> <p><b>Documents:</b></p> <p>SAMHSA’s TIP 57: Trauma Informed Care in Behavioral Health Services <a href="http://store.samhsa.gov/shin/content//SMA14-4816/SMA14-4816.pdf">http://store.samhsa.gov/shin/content//SMA14-4816/SMA14-4816.pdf</a></p> <p>Healing the Hurt – Rich et al (men of color) <a href="http://www.dcf.state.fl.us/programs/samh/docs/Healing-the-Hurt.pdf">http://www.dcf.state.fl.us/programs/samh/docs/Healing-the-Hurt.pdf</a></p> <p>Trauma Stewardship: An Everyday Guide to Caring for Self While Caring for Others, van Dernoot Lipsky &amp; Burk, <a href="http://traumastewardship.com/">http://traumastewardship.com/</a></p> <p>Engaging Women In Trauma Informed Peer Support: A Guidebook <a href="http://www.nasmhpd.org/docs/publications/EngagingWomen/PeerEngagementGuide_Color_UP_FRONT_PAGES.pdf">http://www.nasmhpd.org/docs/publications/EngagingWomen/PeerEngagementGuide_Color_UP_FRONT_PAGES.pdf</a></p> <p>Assaulted Staff Action Program <a href="http://americanmentalhealthfoundation.org/2012/04/the-assaulted-staff-action-program-asap-psychological-counseling-for-victims-of-violence/">http://americanmentalhealthfoundation.org/2012/04/the-assaulted-staff-action-program-asap-psychological-counseling-for-victims-of-violence/</a></p> <p><b>Training:</b></p> <p>Child Welfare Trauma Toolkit (NCTSN) <a href="http://nctsn.org/products/child-welfare-trauma-training-toolkit-2008">http://nctsn.org/products/child-welfare-trauma-training-toolkit-2008</a></p> <p>Juvenile Detention Trauma Toolkit “Think Trauma” NCTSN <a href="http://learn.nctsn.org/enrol/index.php?id=92">http://learn.nctsn.org/enrol/index.php?id=92</a></p> <p>Educators’ Toolkit –NCTSN <a href="http://www.nctsn.org/nctsn_assets/pdfs/Child_Trauma_Toolkit_Final.pdf">http://www.nctsn.org/nctsn_assets/pdfs/Child_Trauma_Toolkit_Final.pdf</a></p> |

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|  | <ul style="list-style-type: none"><li>• Policies and procedures re-examined.</li><li>• Self-help and peer advocacy incorporated.</li></ul> | <p>Changes to environments are made.</p> <p>Trauma-specific assessment and treatment models are available for those who need them (either directly or through a referral process).</p> <p>Organization has a ready response for crisis management that reflects trauma informed values</p> | <p>Partnering with Youth and Families Toolkit (NCTSN) <a href="http://www.nctsn.org/nctsn_assets/pdfs/Pathways_ver_finished.pdf">http://www.nctsn.org/nctsn_assets/pdfs/Pathways_ver_finished.pdf</a></p> <p>Psychological First Aid <a href="http://www.ptsd.va.gov/professional/manuals/manual-pdf/pfa/PFA_2ndEditionwithappendices.pdf">http://www.ptsd.va.gov/professional/manuals/manual-pdf/pfa/PFA_2ndEditionwithappendices.pdf</a></p> <p>The Impact of Early Life Trauma on Health and Disease: The Hidden Epidemic, Lanius, Vermetten &amp; Pain (Eds) <a href="http://www.cambridge.org/us/academic/subjects/medicine/mental-health-psychiatry-and-clinical-psychology/impact-early-life-trauma-health-and-disease-hidden-epidemic?format=HB">http://www.cambridge.org/us/academic/subjects/medicine/mental-health-psychiatry-and-clinical-psychology/impact-early-life-trauma-health-and-disease-hidden-epidemic?format=HB</a></p> <p><b>Best Practices websites:</b><br/>Veterans Administration <a href="http://www.ptsd.va.gov/professional/pilots-database/index.asp">http://www.ptsd.va.gov/professional/pilots-database/index.asp</a><br/>NCTSN <a href="http://www.nctsn.org/resources/topics/treatments-that-work/promising-practices">http://www.nctsn.org/resources/topics/treatments-that-work/promising-practices</a><br/>NREPP (trauma) <a href="http://www.nrepp.samhsa.gov/">http://www.nrepp.samhsa.gov/</a><br/>California Evidenced Based Clearinghouse for Child Welfare <a href="http://www.cebc4cw.org/">http://www.cebc4cw.org/</a></p> |
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## Trauma Informed

| Definition                                                                                                                                                                                                                                                                                                                                                        | Processes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Indicators                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Resources                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <p><b>Key Task: Leadership</b></p> <p><b>Trauma informed</b> organizations have made trauma-responsive practices the organizational norm. The trauma model has become so accepted and so thoroughly embedded that it no longer depends on a few leaders. The organization works with other partners to strengthen collaboration around being trauma informed.</p> | <p>Measuring impact on clients</p> <p>Revision of policies and procedures</p> <p>Implementation of the agency's model/values is measured for fidelity to a trauma informed model and appropriate corrective actions taken</p> <p>Practice Patterns of staff</p> <p>Program Assessments</p> <p>Interventions to address the Impact of Secondary Trauma on Staff is monitored</p> <p>Focus on reduction of stigma of trauma</p> <p>Human Resource policies: Support hiring staff with knowledge and expertise in trauma</p> | <p>Leadership including hiring of new leaders demonstrate a commitment to trauma informed values (safety, choice, collaboration, trustworthiness and empowerment)</p> <p>All staff are skilled in using trauma-informed practices, whether they work directly with clients or with other staff.</p> <p>All aspects of the organization have been reviewed and revised to reflect a trauma approach.</p> <p>People outside the agency (from the Board to the community) understand the organization's mission to be trauma-related.</p> <p>People from other agencies and from the community routinely turn to the organization for expertise and leadership in trauma-informed care.</p> | <p><b>Websites:</b></p> <p>National Child Traumatic Stress Network (NCTSN) <a href="http://www.nctsn.org/Healthcaretoolbox.org">http://www.nctsn.org/Healthcaretoolbox.org</a><br/> <a href="https://www.healthcaretoolbox.org/">https://www.healthcaretoolbox.org/</a></p> <p>National Technical Assistance Center for Children's Mental Health<br/> <a href="http://gucchdtacenter.georgetown.edu/TraumaInformedCare/">http://gucchdtacenter.georgetown.edu/TraumaInformedCare/</a><br/>           Anna Institute video -Important Souls<br/> <a href="http://www.theannainstitute.org/a-bio.html">http://www.theannainstitute.org/a-bio.html</a></p> <p>Children, violence and trauma video <a href="https://www.youtube.com/watch?v=z8vZxDa2KPM">https://www.youtube.com/watch?v=z8vZxDa2KPM</a> ()</p> <p>Men and boys as sexual abuse survivors <a href="https://www.youtube.com/watch?v=Wx-JqBdwdAA">https://www.youtube.com/watch?v=Wx-JqBdwdAA</a> ()</p> <p><b>Documents:</b></p> <p>SAMHSA's TIP 57: Trauma Informed Care in Behavioral Health Organizations <a href="http://store.samhsa.gov/shin/content//SMA14-4816/SMA14-4816.pdf">http://store.samhsa.gov/shin/content//SMA14-4816/SMA14-4816.pdf</a></p> <p>Trauma Informed Supervision Guide – Institute for Health and Recovery<br/> <a href="http://healthrecovery.org/publications/detail.php?p=30">http://healthrecovery.org/publications/detail.php?p=30</a></p> <p>How Schools Can Help Students Recover from Traumatic Experiences – Rand Gulf State Policy Institute<br/> <a href="http://www.rand.org/content/dam/rand/pubs/technical_reports/2006/RAND_TR413.pdf">http://www.rand.org/content/dam/rand/pubs/technical_reports/2006/RAND_TR413.pdf</a></p> <p>Helping Traumatized Children Learn –Massachusetts Advocates for Children in Association with Harvard Law School <a href="http://traumasensitiveschools.org/">http://traumasensitiveschools.org/</a> <b>Toolkits</b></p> <p>Trauma Informed Organizational Toolkit for Homeless National Center on Family Homelessness<br/> <a href="http://www.familyhomelessness.org/media/90.pdf">http://www.familyhomelessness.org/media/90.pdf</a> <b>Working with Partners</b></p> <p>Trauma informed community building manual <a href="http://bridgehousing.com/PDFs/TICB.Paper5.14.pdf">http://bridgehousing.com/PDFs/TICB.Paper5.14.pdf</a></p> <p>Collective Impact <a href="http://www.ssireview.org/articles/entry/collective_impact">http://www.ssireview.org/articles/entry/collective_impact</a></p> <p>Creating Culture: Promising Practices of Successful Movement Networks<br/> <a href="https://nonprofitquarterly.org/governancevoice/23439-creating-culture-promising-practices-of-successful-movement-networks.html">https://nonprofitquarterly.org/governancevoice/23439-creating-culture-promising-practices-of-successful-movement-networks.html</a></p> |

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|  | <p>The organization and staff become advocates and champions of trauma within their community</p> <p>Advocates at a macro level with payors and policy-makers for systemic changes that support trauma informed approaches</p> | <p>The organization uses data to inform decision making at all levels</p> <p>A variety of sustainable training is promoted and made accessible to staff including new orientation.</p> <p>Ongoing coaching and consultation is available to staff on-site and in real time</p> <p>The business model including fiscal structures works to meet the need to address trauma</p> | <p>Prevention Institute – Cross Sector Collaboration <a href="http://www.preventioninstitute.org/">http://www.preventioninstitute.org/</a></p> <p>Disaster Preparedness and Response - SAMHSA’s disaster TA center <a href="http://beta.samhsa.gov/dtac">http://beta.samhsa.gov/dtac</a> ()Public Health Emergency <a href="http://www.phe.gov/Preparedness/planning/abc/Pages/homeless-trauma-informed.aspx">http://www.phe.gov/Preparedness/planning/abc/Pages/homeless-trauma-informed.aspx</a></p> <p>U.S. Department of Health and Human Services Office, Disaster Response for Homeless Individuals and Families: A Trauma-Informed Approach <a href="http://www.phe.gov/Preparedness/planning/abc/Documents/homeless-trauma-informed.pdf">http://www.phe.gov/Preparedness/planning/abc/Documents/homeless-trauma-informed.pdf</a></p> |
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Participating Organizations on the State Trauma Roundtable

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|--------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------|
| Arthur Center                                                      | KVC Hospitals                                     | Places for People                       |
| Andrea Blanch, Ph.D., Consultant                                   | Lafayette House                                   | St. Louis Center for Family Development |
| Bootheel Counseling Services                                       | MO Children’s Division                            | Truman Behavioral Health                |
| Catholic Family Services                                           | MO Coalition Against Domestic and Sexual Violence |                                         |
| Child Advocacy Services of Greater St. Louis                       | MO Dept. of Mental Health                         |                                         |
| Comtrea Community Treatment                                        | MO Division of Youth Services                     |                                         |
| Crittenton Children’s Center                                       | Ozark Center                                      |                                         |
| Disaster and Community Crisis Center at the University of Missouri | Pathways Community Behavioral Healthcare          |                                         |
| Fulton State Hospital                                              | Piney Ridge                                       |                                         |

## **Trauma-Informed Schools Initiative**

Pursuant to Missouri Senate Bill 638, Section 161.1050, the Missouri Department of Elementary and Secondary Education (DESE) has established the “Trauma-Informed Schools Initiative”

For the purposes of this initiative, the following terms are defined as follows:

1. “Trauma-informed approach” -an approach that involves understanding and responding to the symptoms of chronic interpersonal trauma and traumatic stress across the lifespan
2. “Trauma-informed school” -a school that:
  - a. realizes the widespread impact of trauma and understands potential paths for recovery
  - b. recognizes the signs and symptoms of trauma in students, teachers and staff
  - c. responds by fully integrating knowledge about trauma into its policies, procedures and practices; and
  - d. seeks to actively resist re-traumatization

DESE recommends The Missouri Model as the developmental framework for the Trauma-Informed Schools Initiative.

The implementation of a trauma-informed approach is an ongoing organizational change process. A “trauma-informed approach” is not a program model that can be implemented and then simply monitored by a fidelity checklist. Rather, it is a profound paradigm shift in knowledge, perspective, attitudes and skills that continues to deepen and unfold over time. Some leaders in the field are beginning to talk about a “continuum” of implementation, where organizations move through stages. The continuum begins with becoming trauma aware and moves to trauma sensitive to responsive to being fully trauma informed.

### **The Missouri Model: A Developmental Framework for Trauma-Informed:**

<http://dmh.mo.gov/trauma/MO%20Model%20Working%20Document%20february%202015.pdf>

### **An Introduction to Trauma (Professional Training):**

“Research has revealed that the prevalence of trauma is high particularly in specific target populations. This webinar will introduce viewers to the definition and prevalence of trauma, as well as examining the social, biological and health impact.”

<http://www.mimhtraining.com/introduction-to-trauma/>

University of Missouri St. Louis / Missouri Institute of Mental Health

## Legislative Workgroup Participants and Organizations

| NAME                   | ORGANIZATION                                                                |
|------------------------|-----------------------------------------------------------------------------|
| Angie Stuckenschneider | Division of Behavioral Health/Department of Mental Health                   |
| Annie Wilson           | Missouri Kids First                                                         |
| Aubrey Ash             | Missouri School Teachers Association /Columbia Public Schools               |
| Betsey A. Helfrich     | Mickes O'Toole, LLC                                                         |
| Carmen Hill            | Missouri National Education Association                                     |
| Cherisse Thibaut       | Missouri Kids First                                                         |
| Chrissy Bashore        | Department of Elementary and Secondary Education                            |
| David Bohm             | Avery's Angels Foundation                                                   |
| Dr. Blaine Henningsen  | Department of Elementary and Secondary Education                            |
| Dr. C.J. Huff          | Missouri Center for Education Safety                                        |
| Dr. Gerald Cox         | PSY.D, LLC                                                                  |
| Dr. Melissa Maras      | Hook Center for Educational Research - University of Missouri               |
| Dr. Patsy Carter       | Department of Mental Health and Children's Division                         |
| Dr. Phil Cook          | Missouri Association of School Administrators/Carl Junction School District |
| Dr. Rene' Yoesel       | Department of Elementary and Secondary Education                            |
| Dr. Scott Mercer       | Missouri Association of Secondary School Principals                         |
| Dr. Shari Sevier       | Missouri School Counselor Association                                       |
| Elizabeth Makulec      | Kids Under Twenty One (KUTO)                                                |
| Emily Luft             | St. Louis Regional Health/Alive and Well STL                                |
| Hillary Williams       | American Foundation for Suicide Prevention                                  |
| JaCinda Rainey         | Department of Social Services/TANF                                          |
| Jean West              | School Social Workers Association of Missouri/St. Joseph School District    |
| Kelly Hopkins          | Missouri School Boards' Association                                         |
| Kevin Sandlin          | Missouri Association of Rural Education                                     |
| Kim Harrelson          | School Social Workers Association of Missouri                               |
| Kim Moore              | Missouri Association of School Psychologists                                |
| Lawrence Altman        | Former Attorney for Kansas City Public School District                      |
| Lore'e Libbert         | Department of Elementary and Secondary Education                            |
| Marian McCord          | CHADS Coalition for Mental Health                                           |
| Marjorie Cole          | Missouri Department of Health and Senior Services                           |
| Matthew Huffman        | Missouri Coalition Against Domestic and Sexual Violence                     |
| Niki Donawa            | Truman Medical Center                                                       |
| Rebecca Bax            | Missouri Developmental Disabilities Council                                 |
| Rikki Barton           | Community Partnerships of the Ozarks                                        |
| Ryan Kulage            | CHADS Coalition for Mental Health                                           |
| Sam Biver              | CHADS Coalition for Mental Health                                           |
| Sarah Schmanke         | Mickes O'Toole, LLC                                                         |
| Serena Muhammad        | St. Louis Mental Health Board                                               |
| Shenekia Weeks         | CharacterPlus                                                               |
| Stacey Williams        | Division of Behavioral Health/Department of Mental Health                   |
| Susan Perkins          | Columbia Public Schools                                                     |